



2014 Annual Report





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### A Letter from the **President & CEO**

On October 7, 1985 Citizens National Bank, N.A. opened the doors as the newest bank chartered for business in Bossier Parish. In December of 1985 the bank ended that inaugural year with total assets just over \$10,000,000. Ronald Reagan was the President of the United States, Edwin Edwards was the Governor of Louisiana, Don Jones was the Mayor of Bossier City, and John Hussey was the Mayor of Shreveport.

We would like to take this time to reflect on the 30 years that our bank has been in business. In this Annual Report we will have the opportunity to highlight the path of success our bank has experienced. From the beginning the initial thirteen business men that comprised the Board of Directors were committed to providing a service to the community we serve. This Annual Report is that opportunity to recognize those directors and employees that have been such an integral part of that success.

In a book by Simon Sinek "Leaders Eat Last" the foreword has a sentence from George J. Flynn, Lieutenant General, U.S. Marine Corps (Ret.), "A leader who takes care of their people and stays focused on the well-being of the organization can never fail". While any business cannot succeed without our customers we must have great employees that have a desire to serve those customers. Citizens National Bank is fortunate to have over 170 employees that believe in serving our customers and our community. This commitment to those customers and our communities is the ingredient for the success of Citizens National Bank, N.A.

In September of 2008 it was my privilege to become the President of Citizens National Bank, N.A. The bank ended the year of 2008 with total assets of \$343,571,290. The financial highlights in this Annual Report will reflect that the bank ended the year of 2014 with total assets of over \$815,000,000. The growth and success we have experienced is a testament to the dedicated individuals that make up the Citizens National Bank "family", to the customers that have entrusted us with having the opportunity to assist them with their financial objectives, and to well over 450 shareholders that have made an investment in our company. We are focused on continuing to grow our company and maximize the return of investment of our shareholders, while we serve the communities of Northwest Louisiana and maintain our slogan as "Your Kind of Bank".

SINCERELY,

Woody C. Schick

WOODY C. SCHICK, PRESIDENT & CEO

"The difference in banks lies in the manner in which customers are treated".

# Inen & Now

October 7, 1985: Bank opens for business at 2005 Benton Road, Bossier City, Louisiana with

12 initial employees and ends the first year with total assets of \$10,387,717. December 1986: Bank ends the year with total assets of \$36,186,559. In June of 1986 two banks were closed on the same day, June 13, 1986, and the economic downturn hits Shreveport/Bossier City with full force. Citizens National Bank struggles for many years but survives the most difficult times. **June 1990:** Will Hubbard becomes New President and Chief Executive Officer and ends the year with total assets \$34,742,698. **December 1993:** The bank for the first times announces a stock dividend. Ends the year with total assets of \$38,947,054. December 1995: Bank announces formation of one-bank holding company, Citizens National Bancshares, Inc. Ends the year with total assets of \$55,506,119. Announces a 10% stock dividend. October 1997: Opens new Main Office located at 2711 East Texas Street, Bossier City, Louisiana. Year of 1999: Opens newest branch at 9237 Mansfield Road, Shreveport, Louisiana, Bank ends the year with total assets of \$85,066,415. **December 2000:** Bank ends its 15th year with total assets of \$116,365,288. October 2001: Opens second location in Shreveport at 1545 East 70th Street, Shreveport, Louisiana and finishes the year with total assets of \$143,240,213. Year of 2002: Citizens National begins Real Estate Mortgage Operations selling Mortgage Loans into the secondary market. Installs its first Automated Teller Machine (ATM). Bank ends the year with total assets of \$188,774,444

November 2011: Consummates merger of Citizens Bank and Trust of Springhill, into Citizens National Bank, N.A. of Bossier City, Louisiana. Opens Citizens National Investment Services (CNIS) adjacent the Beaird Tower in Downtown Shreveport, Louisiana and ends the year with total assets \$669,173,292.

Year of 2012: Implementation of Executive Management team with 6 Executive Vice Presidents reporting to the President and Chief Executive Officer. This new management structure positions the bank for future growth and acquisitions.

Year of 2013: Opens new 4,300 Square Foot branch 18 Machen Drive, Springhill, Louisiana and ends the year with total assets of \$743,832,093.

**December 2014:** Ending the year with total assets of \$815,413,315, operating 14 branches in the five Parishes of Northwest Louisiana.



Year of 2004: Ronnie D. Sheffield becomes President and Chief Operating Officer and Will Hubbard continues as Chief Executive Officer. Total assets end of the year \$239,235,972.

**December 2005:** Bank celebrates 20th Anniversary and ends the year with total assets \$272,348,999.00

February 2006: Opens the Stockwell Road Branch at 700 Stockwell Road, Bossier City, and ends the year with total assets of \$298,181,081.

**December 2007:** Bank declares a stock dividend for the fifteenth consecutive year and ends the year with total assets of \$302,528,244.

September 2008: Woody C. Schick becomes President and Chief Executive Officer and year end total assets are \$343,571,290.

October 2009: Bank opens new branch at 330 Marshall Street, Shreveport, Louisiana known as the Beaird Tower branch.

**June 2010:** Bank becomes #1 bank in Bossier Parish by Deposits and celebrates the 25th Anniversary. In October opens another branch at 94, Polk Street, Mansfield, Louisiana and ends the year with total assets \$423,962,668.



### Statement of Income & Expenses

| INTEREST INCOME   | 2014                    | 2013                  | 2012                  | 2011                  |
|---|-------------------------|-----------------------|-----------------------|-----------------------|
| LOANS:  |                         | (0                    |                       |                       |
| Individuals, Partnerships & Corporations                      | 28,720,529              | 27,652,538            | 25,993,693            | 23,085,358            |
| INVESTMENT SECURITIES:  |                         | 2 2 4 9 5 2           | 1 212 126             | 4602415               |
| Taxable   | 2,405,460               | 2,248,853             | 1,319,426             | 1,602,145             |
| Non-taxable   | 1,415,332               | 1,176,077             | 1,107,610             | 747,781               |
| Dividends   | 78,597                  | 73,533                | 75,284                | 39,376                |
| Income from Sale of Federal Funds                             | 0                       | 0                     | 0                     | 14,416                |
| Interest on Deposits with Banks                               | 45,206                  | 56,580                | 53,645                | 64,197                |
| INTEREST TOTAL INTEREST INCOME                                | 32,665,124              | 31,207,581            | 28,549,658            | 25,553,273            |
|   |                         |                       |                       |                       |
|   | 4 929 422               |                       |                       | 0.015.001             |
| Deposits  | 1,828,190               | 2,084,638             | 2,442,088             | 3,015,824             |
| Federal Funds Purchased                                       | 26                      | 879                   | 1,143                 | 5,727                 |
| Other Borrowings  | 64,851                  | 60,040                | 19,622                | 61,400                |
| TOTAL INTEREST EXPENSE  | 1,893,067               | 2,145,557             | 2,462,853             | 3,082,951             |
| NET INTEREST INCOME   | 20 772 057              | 29,062,024            | 26,086,805            | 22,470,322            |
| Less: Allocation for Loan Losses                              | 30,772,057<br>1,122,000 | 29,002,024<br>900,000 | 1,273,000             | 750,000               |
| Less: Allocation for Loan Losses                              | 1,122,000               | 900,000               | 1,273,000             | 750,000               |
| NET INTEREST INCOME AFTER PROVISION                           |                         |                       |                       |                       |
| FOR POSSIBLE LOSSES   |                         |                       |                       |                       |
| Adjusted  | 29,650,057              | 28,162,024            | 24,813,805            | 21,720,322            |
| Aujusteu  | 29,050,057              | 20,102,024            | 24,013,005            | 21,720,322            |
| OTHER REVENUES AND EXPENSES                                   |                         |                       |                       |                       |
| Commissions, Fees and Other Income                            | 5,484,770               | 5,679,501             | 6,657,330             | 5,681,141             |
| Gains (Losses) on Securities Transactions                     | 697,062                 | 327,215               | 233,387               | 480,402               |
|   | 23,090,265              | 22,425,886            | 233,307<br>21,804,726 | 400,402<br>19,288,095 |
| Total Other Expenses before Income Tax                        | 23,090,205              | 22,425,000            | 21,004,720            | 19,200,095            |
| INCOME BEFORE   |                         |                       |                       |                       |
| FEDERAL INCOME TAX  | 12,741,624              | 11,742,854            | 9,899,796             | 8,593,770             |
|   |                         |                       |                       |                       |
| Federal Income Taxes<br>Net Income After Federal Income Taxes | 3,622,794<br>9,118,830  | 3,538,073             | 2,894,874             | 2,700,000             |
| Net income Aiter rederat income Taxes                         | 9,110,030               | 8,204,781             | 7,004,922             | 5,893,770             |

### Financial Highlights

Total Assets Increased By 9.62% \$71,581,222

Net Loans Increased By 777% \$39,231,160

ASSETS Cash & Due From Banks Investment Securities Federal Funds Sold Federal Reserve Bank Stock/FHLB/FNBB/BIC Loans, Net of Provision for Possible Loan Losses Fixed Assets Interest Earned, Not Collected

Other Assets
TOTAL ASSETS

LIABILITIES

Deposits Federal Funds Purchased Other Borrowings Other Liabilities TOTAL LIABILITIES

**CAPITAL ACCOUNTS** 

Capital Stock

Surplus
TOTAL CAPITAL ACCOUN

 TOTAL CAPITAL ACCOUNTS
 89,563,984
 77,755,030
 73,818,101
 65,721,224

 TOTAL LIABILITIES & CAPITAL ACCOUNTS
 815,413,315
 743,832,093
 693,308,709
 667,082,641

2014 2013 2012 2011 54,973,022 35,806,979 34,504,779 63,533,077 163,101,983 156,558,255 113,671,672 140,453,221 0 0 0 0 1,808,210 8,509,010 3,398,163 2,296,369 504,723,994 474,395,603 445,879,667 543,955,154 17,396,836 16,557,212 17,306,093 16,760,223 2,421,688 2,834,916 2,727,083 2,723,906 25,279,007 23,220,783 22,377,619 22,462,234 743,832,093 693,308,709 667,082,641 815,413,315 712,604,671 654,167,318 589,183,411 596,972,396 10,000,000 0 0 0 0 0 0 1,246,775 13,244,660 11,909,745 12,518,212 10,931,231 725,849,331 666,077,063 619,490,608 601,361,417 2,425,500 2,425,500 2,425,500 2,425,500 87,138,484 71,392,601 63,295,724 75,329,530

**Total Deposits** 

**Increased By** 

8.93%

\$58,437,353

**Fotal Net Incom** 

**Increased By** 

\$914,049

40



# **Executive** Management Team

The depth of this management team positions the company for future growth as well as in potential acquisitions. Each individual Executive has over 25 years of banking experience.

We completed the merger of Citizens Bank and Trust of Springhill into Citizens National Bank, N.A in 2011. The two top Executives, G. Kent Gibson and Tommy Boggs, became part of the Citizens National Executive Team after the merger. This structure has six Executive Vice Presidents with responsibility for every segment of the bank directly reporting to the Chief Executive Officer.



**Tommy Boggs Executive Vice President Retail Banking Citizens National Investment** Division/Mortgage Lending Division tboggs@citizensnb.com



Mark Johnson **Executive Vice President** Compliance/Loan Review Audit/Human Resources mjohnson@citizensnb.com



Woody C. Schick President and Chief Executive Officer wschick@citizensnb.com



G. Kent Gibson **Executive Vice President Chief Operations Officer** gkent@citizensnb.com



Lyle Jeansonne **Executive Vice President** Chief Credit Officer ljeansonne@citizensnb.com



Jim Keel **Executive Vice President** Chief Financial Officer jkeel@citizensnb.com



Jason D. Smith **Executive Vice President Business Banking** jsmith@citizensnb.com



From Left: Kimberly Leone, Debbie Rolland, Financial Advisor; Tim Chance, Financial Advisor; Lindsey Hall

#### **Citizens National Investment Services**

Citizens National Investment Services helps customers develop an individualized investment strategy. The primary goal is to make certain our clients are given the best financial advice and personalized service. CNIS offers an array of product options that assist customers with non traditional banking services that fit their current needs and future goals.





# \*30 Years



**Kay Hughes** Joined Citizens in 1980

### 20-29 Years



Barbara W. Stewart Joined Citizens in 1985

Jean Thorne

Joined Citizens in 1993



Jimmy Keel Joined Citizens in 1985

**Kelly Miller** 

Joined Citizens in 1993



**Carole Mitchell** Joined Citizens in 1988

Jason D. Smith

Joined Citizens in 1994





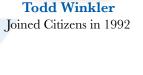
Joined Citizens in 1990



John M. LeGrand, Jr. Joined Citizens in 1994











Linda R. Burks







**Jolene Rich** Joined Citizens in 1995

Deborah J. Wallace Joined Citizens in 1995



Pat McConathy Joined Citizens in 1997

Nicole Wilhite Joined Citizens in 1997



Larry Ross, Sr.

**Thomas A. Boggs** Joined Citizens in 1999



Stacy J. Dart Joined Citizens in 2000









Sandra R. Johnson Joined Citizens in 1995



**Faye McCutcheon** Joined Citizens in 1995



Lynna Rea Winkler Joined Citizens in 1996



**Rachel Maynard** Joined Citizens in 1997





Kent G. Gibson Joined Citizens in 1997



**Claudia Snoddy** Joined Citizens in 1998



Lisa M. Stanford Joined Citizens in 1999



Janice A. Sanford Joined Citizens in 2000



Barbara L. Bolton Joined Citizens in 2002



**Sandi Remedies** Joined Citizens in 1999



**Ebbie Vest** Joined Citizens in 1999



Linda G. Knighton Joined Citizens in 2001



**Theresa Stevenson** Joined Citizens in 2002



**Cassandra Walker** Joined Citizens in 2001



Gail McCadoo Joined Citizens in 2002

#### **10-19 Years Continued**



**Richard B. Lepore** Joined Citizens in 2001



Ray W. Huddleston Joined Citizens in 2002



Sheila L. Mallard Joined Citizens in 2002





**Janet Parmer** Joined Citizens in 2002



Mark P. Johnson Joined Citizens in 2002

### 0-9 Years





Teri L. Ware Joined Citizens in 2005





Darryl Pruitt Joined Citizens in 2003



Barbara Terry Joined Citizens in 2004



Bryan K. Castleberry

Joined Citizens in 2003

**Becky Wallace** Joined Citizens in 2004



**Kathy Warlick** Joined Citizens in 2003



Kathy Shepard Joined Citizens in 2004



**Evelyn G. Germany** Joined Citizens in 2004



**Ryan Thomas** Joined Citizens in 2006



Rita A. Koske Joined Citizens in 2007

Judy C. Humphries Joined Citizens in 2007



Joined Citizens in 2008



Leigh Ann Teutsch Joined Citizens in 2008



**Billy M. Freeman** Joined Citizens in 2008

Teresa C. Johnson

Joined Citizens in 2008





Carrie M. Adams Joined Citizens in 2006



**Rhonda Roton** Joined Citizens in 2006



**Tina McKissack** Joined Citizens in 2006



**Patty Raney** Joined Citizens in 2006



**Trudy Thomas** Joined Citizens in 2006



**Terry W. Shelton** Joined Citizens in 2007



Angela M. Edwards Joined Citizens in 2007



Lynsandra M. Ford Joined Citizens in 2008



Nerlie A. Allen Joined Citizens in 2008





Patti L. Wise Joined Citizens in 2008



Frank Cole Lollar Joined Citizens in 2009



**Woody Schick** Joined Citizens in 2008



Henry W. Bridges Joined Citizens in 2009



Lavonne Lewing Joined Citizens in 2008



Nancy J Piper Joined Citizens in 2009

#### **0-9** Years Continued



Laci A. Lee Joined Citizens in 2009



Kimberly D. Bailey Joined Citizens in 2009



Christopher R. Willcox Joined Citizens in 2009



Shirley R. White Joined Citizens in 2009



Rebecca C. Bussiere Joined Citizens in 2009





**David K. Anderson** Joined Citizens in 2010





Sacha A. Matthews Joined Citizens in 2009



John D. Evans Joined Citizens in 2009



Bri Creamer Joined Citizens in 2009



Joel S. Bianca Joined Citizens in 2009



**Paul Templin** 



Joined Citizens in 2009





Maureen Lustberg Joined Citizens in 2010

Summer L. Malone

Joined Citizens in 2011

**Chad M. Burgess** Joined Citizens in 2011



**Deborah L. Horton** Joined Citizens in 2009



Lindsey A. Hall Joined Citizens in 2009



Joined Citizens in 2009



**Beverly Y. Lee** 



Misty D. Pee Joined Citizens in 2009



**Kristin R. Rivers** Joined Citizens in 2010





Cindy D. Aubrey Joined Citizens in 2011





Melinda Whatley Joined Citizens in 2010

Chanda M. Nail

Joined Citizens in 2010



Jessica M. Blackmon Joined Citizens in 2010



Kristina L. Yanich Joined Citizens in 2010



Nicole L. Duck Joined Citizens in 2010





Lisa M. Doyal Joined Citizens in 2010



Adenah F. Lynch Joined Citizens in 2010



Jane G. Leone Joined Citizens in 2010



Claudette L. Addison Joined Citizens in 2010



**Sheree Bailey** Joined Citizens in 2011 Joined Citizens in 2011



Michelle Byrd

**Cindy Anding** Joined Citizens in 2012



**Donnie Faith** Joined Citizens in 2012













**Caree R. Bailey** Joined Citizens in 2010



Janet P. Fowler Joined Citizens in 2011



Deborah A. Rolland Joined Citizens in 2011



Candice P. Washington Kimberly S. Nichols Joined Citizens in 2011 Joined Citizens in 2011



Laurie Black Joined Citizens in 2012



Jana B. Johnston Joined Citizens in 2010



Heather L. Tavarez Joined Citizens in 2011



**Becky Mahony** Joined Citizens in 2010



**Elizabeth L. Schales** Joined Citizens in 2011



Morgan R. Hesser Joined Citizens in 2011



**Cheryl M. Smith** Joined Citizens in 2012



Judy Wood Joined Citizens in 2012



**Timothy L. Chance** Joined Citizens in 2011





**Cade Carpenter** Joined Citizens in 2012

#### **0-9 Years Continued**



Stephanie Medford Dempsey Joined Citizens in 2012



**Debbie Jones** Joined Citizens in 2012



Lynn Womack Joined Citizens in 2013



Brenda Isabella Joined Citizens in 2013



Dana Brunson Joined Citizens in 2013





**Mary Bealer** Joined Citizens in 2014

**Renee Rothenberger** Joined Citizens in 2014





**Brandon Goree** Joined Citizens in 2014

Larry Melancon Joined Citizens in 2014



**Rob Reagan** 

**Reina Richardson** Joined Citizens in 2014



Joined Citizens in 2014



Pam Adams Joined Citizens in 2014



Joined Citizens in 2014



Marissa Bates Joined Citizens in 2013



Traci Wilhite Joined Citizens in 2013



**Ben Desobry** 

Joined Citizens in 2013

**Stefani Smith** Joined Citizens in 2013



Lacie Campbell Joined Citizens in 2013





Lyle Jeansonne Joined Citizens in 2013

Niki Price

Joined Citizens in 2014





Kim Leone



Joined Citizens in 2014











Wells Audrey Russell



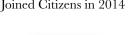
Joined Citizens in 2014



Tyler C. Speckman Joined Citizens in 2014















**David Madrid** 

**Rhonda Adams** Joined Citizens in 2014



Melanie Jones

Joined Citizens in 2014

Galyn Gillespie Joined Citizens in 2014





Jacqueline Sadler



Mary Allred

Joined Citizens in 2014

Joanna Ball Joined Citizens in 2014



**Season Bailey** Joined Citizens in 2014



Kathie Arnold Joined Citizens in 2014



Tammi Young Joined Citizens in 2014



**Donna Smith** Joined Citizens in 2014



**Tyler Josey** Joined Citizens in 2014



Jessica Metcalf Joined Citizens in 2014



**Tina DeLoach** Joined Citizens in 2014



Wes Brantley Joined Citizens in 2015



Haley Golden Joined Citizens in 2014



Paula Kline Joined Citizens in 2014



Robyn Munska Joined Citizens in 2014



Jenny Jeane Joined Citizens in 2015



Felicia C. Jones Joined Citizens in 2014



Jackie Lacour Joined Citizens in 2015

# **Board of** Directors

#### <sup>66</sup>Our board is a representation of the communities we serve."





L. Clary Anthony, Jr. Board Member Since 1993 Retired Timber Man

Will Hubbard

Board Member Since 1990

Retired Banker

**David Fite** Board Member Since 2009 Oil & Gas Investments



**Robert Garland** Board Member Since 1982 **Retired** Forester



John W. Garmany Board Member Since 2009 Retired Banker





G. Kent Gibson Board Member Since 1998 EVP & COO. Citizens National Bank



Wayne McMahen Board Member Since 2001 McMahen Veterinary Clinic

Board Member Since 1985 Real Estate







**Ronnie Sheffield** Board Member Since 1991 Retired Banker



**Glenn Jackson** Board Member Since 2005 Retired Banker

James P. Williams

Board Member Since 1998

Anesthesiologist

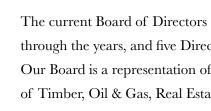


John McConathy Board Member Since 1985 Retired Superintendent Bossier Parish School Board

J. Kevin McCotter Board Member Since 2003 McCotter Public Strategies, LLC



M. Dennis Wilson Board Member Since 1985 Certified Public Accountant



Edward R. Glover Board Member Since 1985 **Retired Banker** 



**Gerald Hawkins** Board Member Since 2002 Investor



Jay Hearnsberger Board Member Since 2001 Real Estate



James W. Rogers Board Member Since 1985 Retired Dentist



Woody Schick Board Member Since 2008 President & CEO. Citizens National Bank

The current Board of Directors are the result of a combination of founding Directors, additions through the years, and five Directors from the Citizens Bank and Trust of Springhill acquisition. Our Board is a representation of the communities we serve with individual knowledge in the areas of Timber, Oil & Gas, Real Estate, Construction, Education, Accounting, Medical, and Banking.



## A Letter from The Chairman of the **Board of Directors**

The bank celebrates 30 years of service this year to the Shreveport and Bossier community and surrounding areas. During this time, Citizens National Bank grew to 14 branches throughout five parishes in Louisiana. The bank's success relies on the community's patronage and dedicated employee support.

In April 2014, John McConathy retired as Chairman of the Board of Citizens National Bank and now serves on the Board of Directors. As a cofounder of the bank, Mr. McConathy served as the Chairman of the Board for the last 25 years. Under Mr. McConathy's guidance and leadership, the bank grew to new heights that set a lasting standard for the employees that serve the customers of the bank.

My relationship with Citizens National Bank began during the early years of conception. After serving as the bank's President and Chief Executive Officer for 18 years, I retired from the day-to-day operations to begin the role as the Vice Chairman of the Board and continued this role for the next five years. I feel honored to continue my relationship with the bank as Chairman of the Board of Directors. My focus continues to maintain the financial growth of the bank and the community we serve. We pride ourselves in being **"Your Kind of Bank"**.

SINCERELY,

WILL HUBBARD, CHAIRMAN OF THE BOARD OF DIRECTORS

"The bank's success relies on the community's patronage and dedicated employee support".





